



- Meeting** Annual General Meeting 2018
- Date** 17 July 2018
- Time** 18.00
- Venue** Godfrey Mitchell Theatre, The Institution of Civil Engineers, One Great George Street, London SW1
- Chairman** President – Professor Lord Robert Mair
- Attendance** Director General & Secretary Nick Baveystock, Group Finance Director Andrew Elliott-Frey and the following members attended:  
P Blair-Fish, D Bonfield, N Brent, D Caiden, P Chan, M Colton, G Cutts, S Dellow, P Ebbutt, P Elliott, B Flynn, T Frost, R Giffen, P Griffin, P Hallsworth, D Hattersley, Z Henderson, R Hunter, P Isgar, M Jamieson, P Jowitt, E Kent, F Kippin, A McAvoy, A McNaughton, C K Mak, G Masterton, D Oakervee, D Porter, T Ridley, N Sandberg, J Smallman, A Wyllie.
- Apologies** Apologies were received from Dr Conor Mooney FICE and Mr Sydney Xavier MICE.

680 The President welcomed members attending the Annual General Meeting. The Notice convening the meeting had been circulated with the Council election information on 1 June 2018.

### Minutes

- 681 The Minutes of the previous Annual General Meeting held on 18 July 2017 had been published on the ICE website.
- 682 Andrew McNaughton moved and Gordon Masterton seconded the resolution that the minutes of the previous AGM held on 18 July 2017 were taken as read and an accurate record of the meeting. Subject to the satisfactory conclusion of the action above, the resolution was carried.

### President and Vice Presidents elected for the 2018-2019 session of the Council

683 The President reported that the Council had elected the following as President and Vice Presidents for the 2018-2018 session of the Council, as already notified to members on 1 June 2018 and as published in the Council minutes on the ICE Website:

#### President

Andrew **WYLLIE** CBE

#### Vice Presidents

Kyle Jonathan **CLOUGH**

**MAK** Chai-kwong

Edward James **McCANN**

Emer Marie **MURNAGHAN** OBE

Paul **SHEFFIELD** CBE

Rachel Susan **SKINNER**

Dr Jane Victoria **SMALLMAN**

684 The President announced that the votes in the Council election had been counted by the Electoral Reform Services, acting as independent scrutineer. Scrutineers appointed by the Council from among the Corporate Members were Mr Adrian Coy (F) and Mr Bill Grose (F), who had certified that the votes had been accurately recorded and counted.



685 The President then announced the results of the Council ballot reported by the Scrutineers. The new incumbents would take office from 6 November 2018.

**General members of the Council**

Blessing **DANHA**

Lucy **REW**

Neil **SANDBERG**

John **BECK**

Martin **CRAPPER**

**Regional members**

**ICE East Midlands:** Edward **BINGHAM**

**ICE West Midlands:** Mark **DOWNES**

**ICE Northern Ireland:** Brenda **O’LOAN**

**ICE North West:** Jeffrey **ASHURST**

**ICE South West:** Gary **CUTTS**

**Graduate member**

Giedre **JURKONYTE**

686 The President reported that members were asked to vote on resolutions concerning the governance structure of the Institution, streamlining of the By-laws and new Continuing Professional Development requirements. Members approved all nine resolutions. The results will be published on the ICE website and in *New Civil Engineer*.

687 <b>RESOLUTIONS</b>	<b>% AGREED</b>
Resolution 1	70.8
Resolution 2	69.0
Resolution 3	80.2
Resolution 4	81.8
Resolution 5	81.8
Resolution 6	82.5
Resolution 7	82.7
Resolution 8	71.9
Resolution 9	72.4

**Report from the Scrutineers**

688 The Director General & Secretary announced that the Scrutineers had reported that the total number of eligible voting members this year was 46,386. The main method of voting was via the internet. Those who did not wish to vote online were able to opt for a paper ballot. A paper ballot was also issued to those with undeliverable emails. This year’s turnout was 9.2%, up on last year’s 8.9%. For the Graduate election turnout was 4.9%, down on last year’s 5.3%. Voting returns for the resolutions was 8.9%, up on the 2016 figure of 7.5% (2016 being the last time that the membership was balloted on changes to the Royal Charter and By-laws).



689 On the motion of David Caiden, seconded by Paul Jowitt, it was resolved that the thanks of the meeting be accorded to the Scrutineers and that the voting papers be destroyed after the requisite ERS six month period.

### **Consolidated Financial Statements for the year ending 31 December 2017**

690 The President informed members that the Council, being the trustees of the Institution, had approved the Annual Report and the Consolidated Statement of Financial Activities for 2016, which had been prepared in the format required by the Charity Commission. Copies of the Report and Financial Statements for 2016 had been posted on the ICE website together with a summary of the Accounts. Hard copies were available to members attending the meeting and any member could request a copy. The President addressed the meeting on the state of the Institution. The Address is published at Annex A to these minutes. The President then invited questions on his report and the accounts.

691 Peter Elliott asked how the ballot on governance changes was affected by the Special General Meeting (SGM) that was to take place on 31 July. The President reported that the three resolutions to be considered at the SGM, if carried, would not override the results reported at this meeting. The Director General & Secretary added that Council was required by the By-laws to hold a SGM as 60 Corporate Members had made a requisition in writing that a SGM was competent to pass. It was for the requisitioners to decide whether the ballot result meant that the SGM was no longer required.

692 Paul Jowitt reported that he was one of the SGM requisitioners. He noted that the SGM could not overrule the ballot, but the resolutions to be considered at the SGM stated that wider consultation of the membership should have taken place before the governance changes were put to ballot. It was therefore proposed that the consultation should now take place, followed by a further ballot. With 127 people expressing support for calling a SGM, he and the other lead requisitioner were not minded to call off the meeting.

692 Jane Smallman asked for the number of members who had voted in favour of the governance changes. The Director General & Secretary reported that it was around 3,000 members.

### **Appointment of Auditors for the year 2018**

693 Brian Flynn moved and Jane Smallman seconded the resolution that BDO LLP be appointed as auditors for the current financial year. The resolution was carried.

694 Peter Elliot asked when the Institution's auditors would next be subject to review. The Director General & Secretary reported that Audit Committee monitored the auditor's performance regularly and every five years the role was put out to tender. He agreed to place a post meeting note in the minutes, stating when this would next happen. *[Post meeting note: this will be considered by the Audit Committee at its next meeting].*

695 The President thanked the members who attended, and the meeting closed at 18.19.



## Annex A

**Address to the Annual General Meeting  
Tuesday 17 July 2018  
By the President of the Institution of Civil Engineers**

Ladies and gentlemen,

Thank you all for coming to the 2018 Annual General Meeting of the Institution of Civil Engineers.

When I gave my Presidential Address in November 2017, I set out my vision of an industry which innovates to tackle some of the challenges that society faces. I talked of my aim to support the transformation of the infrastructure sector, promoting the use of new technologies in addressing the issues of climate change, population growth and rapid urbanisation. I also spoke about the need for us individually and as an Institution to change the lives of the next generation for the better by encouraging them to be passionate about doing the same.

2017 was a hugely successful year for the Institution and I would like to thank my predecessor Professor Tim Broyd for his contribution to this success.

Our membership continued to grow as more people saw the value of being an ICE member. We ended the year with over 92,000 members, an increase of 1.2% on 2016. We also saw a record number of applications for professional review. Geographically, growth was driven by increases in the UK, Middle East & Africa and Asia Pacific. The number of women members grew by nearly 10% to 12,389 and now represents 13.4% of total membership.

Our new online Initial Professional Development (IPD) recording tool was launched in March and now provides a much easier system for graduates and companies to use.

We have also opened a new office in Dubai in the Dubai World Trade Centre. We have extended our presence in Kuala Lumpur to develop our international membership in the Gulf and Malaysia respectively.

We have now rolled out our Academic Partnerships programme to 15 universities to help secure the pipeline of students into membership and begun creating a similar pipeline for apprentices with the FE colleges.

We launched our new 'What is civil engineering?' portal to help parents, educators and children to understand the diverse and exciting array of civil engineering careers available.

We have significantly improved the lifelong learning opportunities for our members in 2017.

To support career development we launched our Career Planning Tool in May and have created a host of technical content and made it available on a new learning management platform. Our new library system which pulls data from several sources has now been completed – this is the first time that we have made our historic archives available to members and the public.



The ICE 200 Invisible Superheroes exhibition launched in November 2017 in One Great George Street following on from the two successful exhibitions of Bridges and Tunnels. 2017 saw 25,000 visitors to the exhibition and enabled the ICE 200 content to be showcased in an engaging format for the general public. The LEGO bridge from the Bridge Exhibition is now on display in Liverpool. The ICE 200 steering group, led by Past President Gordon Masterton, sourced from the membership over 500 submissions for the ICE 200 People and Projects work, selecting the 200 that will form the content for the ICE 200 commemorative book and online 'What is Civil Engineering' presence.

Our 'State of the Nation: Digital Transformation' report was well received and resulted in recommendations being adopted in the Government's recent Autumn Budget.

Working with the Infrastructure Client Group, we published the first stage of Project 13 in March 2017. It is an industry led initiative to outline and establish a better business model for infrastructure delivery. It aims to do this by improving productivity, performance and mitigating the skills risk. By working with suppliers, contractors and clients it will set out a clear ambition for what this new model should look like across the whole supply chain and life of the assets. In September the Project 13 community was launched with the aim of developing and testing tools and guidance for the enterprise way of working. By the end of 2017 the community had over 300 individual members, representing over 120 different organisations and had delivered 3 oversubscribed engagement events. It was successfully launched on 1<sup>st</sup> May this year by the Exchequer Secretary to the Treasury.

June 2017 saw the launch of the latest version of our flagship suite NEC4 which builds on a proud legacy of delivering successful projects. The new NEC alliance contract will directly support the objectives of Project 13.

Our 'Delivering a Northern Infrastructure Strategy' report was endorsed by both the Liverpool and Manchester Metro Mayors.

Following on from the ICE 2016 National Needs Assessment, it sets out how a strategic approach to infrastructure across the North can drive economic growth and improve quality of life.

The tragic Grenfell Tower fire prompted civil engineers to examine the potential vulnerabilities in our economic infrastructure and Past President Professor Peter Hansford authored the report 'In Plain Sight: reducing the risk of infrastructure failure' making a number of interim recommendations. The final report will be published later this year.

I am pleased to report that an operating surplus of £1.8m was delivered. Free reserves were over £10 million (£10.1m) at the year-end, exceeding the target by over half a million (£0.6m).

And our trading subsidiary, Thomas Telford Limited, delivered a net profit of £3.6m all of which is donated to the Institution. The increase in TTL profit was largely driven by the positive NEC4 performance which I have mentioned.



In 2018, as we celebrate our bicentenary, we are building on these successes looking to the future, and how we will transform infrastructure with new technologies to address the issues of climate change, population growth and rapid urbanisation... to change millions of people's lives for the better.

Our bicentennial year will culminate in a Global Engineering Congress at our headquarters, One Great George Street. The conference will see the engineering community from across the world convene to turn their insights into action, seeking sustainable solutions for a growing population.

There has never been a more exciting time to be a member of the ICE.

Ladies and gentlemen: I am very much enjoying the challenge of leading ICE this year. And I know that we are making great progress.

I'm confident that this will continue under our next President, Andrew Wyllie.

Thank you and I'm now happy to take any questions.

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