

Minutes for Presidential Commission Into ICE Governance 18th June 2019

Attendees:

David Orr CBE Chair, Kris Barnett, Richard Fish, Philip Greenish CBE, Claire Oliver, David Porter, Paul Sheffield CBE, Jean Venables CBE, James Stewart, D'Arcy Myers

Apologies:

Simone Bertram

Location:

ICE, One Great George St, Westminster.

Minutes of previous meetings on 29th April agreed.

Actions 05-01

All actions have been completed.

Review of Interim Report 05-02

Volume 0

The intention of this volume would be that anyone reading this would understand the process as well as the summary considerations leading to the recommendations. While it is a relatively long summary, there is concern that a shorter version, if read on its own, would not give enough details. Suggested a table interim findings to be included in Vol 1.

Volume 1

Action: Philip Greenish to send DM update on his entry.

JV 4.1.6. Said that the Commission had not observed Trustee and Council meetings, and this should be reflected in the report. Some members of the Commission who are also on the Trustee Board and/or Council had been able to observe and agreed with the thrust of this paragraph.

Action: Paragraphs 4.1.5, 4.1.6 and 4.1.7 to be moved to later in the paper.

5.2.2 Discussion on wording to ensure that it was clear that a larger board relies on the Chair or CEO to develop make consensus decisions.

5.3.5 JS found this section very powerful and should be referenced in the summary.

5.5 JV asked about other governance issues in other organisations. DO explained that this Commission was not reviewing other organisations.

Action: 5.6.3 Replace 'hope' with 'believes'.

5.6.4 **Interim Finding 1:** agreed

Action: Rename Section 6 to "Composition and Balance of Trustee Board"

CO suggested that the skills should be the leading factor in determining board size and charity Commission is a supporting point. JS agreed.

JV suggested that consideration should be given to increasing the TB size to, say 15. In discussion it was agreed that the proposed size should be 12, or exceptionally 13 but, in order to ensure the balance on the Board when decisions are made, the quorum should increase from the current level of 50% to 'at least 7'.

JS it is important that the whole Commission is agreed on this significant point; Commission members so agreed.

6.1.6 **Interim Finding 2:** agreed, subject to increasing the quorum as above.

6.2.1 **Interim Finding 3:** agreed

Action: 6.3.3 Remove last sentence.

6.3.4 **Interim Finding 4:** agreed

Action: 7.4.2. Remove Con: "trustees could be elected who have no prior experience or track record in ICE governance"

Action: 7.6.2 Remove "Vice President"

7.8 Agreed need to strengthen Option D as preferred option.

7.8.2 **Interim Finding 5:** agreed

The point was made and agreed that once Council members are elected to trustee board they serve their three year term regardless of their term on Council.

8.2.6 agreed should read as "majority"

8.2.7 Agreed after consultation with CO

8.2.9 **Interim Finding 6:** agreed

RF suggested that NomCo should be able to interview candidates if required. This was agreed

8.3.6 **Interim Finding 7:** agreed

8.4.4 **Interim Finding 8:** agreed

Discussion on pros and cons on the President chairing both Council and Board. It was agreed that a third option be presented 'President chairs the Trustee Board but not the Council'

9.4.2 **Interim Finding 9:** agreed

10.1.5 **Interim Finding 10:** agreed

10.3.7 **Interim Finding 11:** agreed

11.6 **Interim Finding 12:** agreed

11.7.5 **Interim Finding 13:** agreed

Action: 12.2.2 Bullet point 4 needs clarification and checked against summary document. Note on Transparency Report to be added.

12.2.3 **Interim Finding 14:** agreed

12.3.4 **Interim Finding 15:** agreed

12.3.8 **Interim Finding 16:** agreed

13.2.5 **Interim Finding 17:** agreed

13.3.4 **Interim Finding 18:** agreed

13.4.4 **Interim Finding 19:** agreed

The Committee was unanimous in endorsing the Interim Report as revised.

Thanks, was expressed by the entire Committee for the hard work DO has put into the report.

Stage 3 Consultation strategy 05-03

CO updated the Committee on her visit to UKRAC and has made the offer for a Commission member to visit any regional discussions, although has not reviewed any dates. PS has also offered to make regional visits. JV offered to Eastern region. DP offered to visit Scotland. CO to coordinate regional dates.

Action: DO to arrange to consult with Membership Committee.

DO pointed out that those highlighted need to action and prepare a report post visit.

DO introduced the process for engaging with the membership. A full discussion on the process and option A or B (point 10) followed. It was agreed that Option A was the preferred option. For those members who do not have a registered email address, it was agreed to send a letter with a link and an offer to help access if needed. PS asked that we fully utilise all social media.

Stage 3 Consultation pack 05-04

Action: DO to update in accordance to discussion on Interim Report.

CO suggested that we should amend the questions so that we are seeking members ideas.

JS pointed out the need to outline the next steps after the publication of the Commission's Final Report and that this is referenced in the Interim Report and Consultation Pack.

Action: DO to include.

Workplan 05-05

Confirmed meetings and deadlines.

In summing up Do noted that it was very helpful to have the Commission's endorsement of the Interim Report and its 19 findings as revised at the meeting and thanked the Commission members for the hard work and time they have dedicated to the review.

Date(s) of Next Meetings
Wed 23 Oct 19, 10:00 – 16:00